



Joint Public Advisory Committee (JPAC)  
Comité Consultivo Público Conjunto (CCPC)  
Comité consultatif public mixte (CCPM)

### **Memorandum**

To: The Alternate Representatives

CC: CEC Executive Director  
JPAC Members

From: Irene Henriques, JPAC Chair for 2007

Re: 2008 CEC Operational Plan

Date: 4 October 2007

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We would like to commend the CEC for addressing our earlier comments regarding the presentation of the Operational Plan. The 2008 CEC Operational Plan is more concise with clear tasks, outputs and budgets.

After having reviewed the first draft of the 2008 CEC Operational Plan, I would like to provide you with the following comments on behalf of the members of the Joint Public Advisory Committee.

We recommend that the CEC very explicitly state which programs are new and which are carryovers. For the carryover projects, there should be a clearly stated completion date. Our concern is that every year new projects are added and few, if any, are completed and taken out of the Operating Plan. At this rate, and safely assuming no significant increase in CEC budget, soon there will not be enough money to make significant yearly progress on any of the projects.

We would ask that the CEC expand the key partners section of the implementation plan to include some key institutions/stakeholders across the three countries that would complement each of the projects. Doing this would increase CEC outreach while avoiding duplication.

We are delighted to see that the CEC has included indigenous communities as key stakeholders in a number of projects (e.g., project 9: Promoting the North American Renewable Energy Market). We would encourage the CEC to include indigenous communities in all its programs. For example, in project 8, entitled Urban and Regional Sustainability in North America, it is critical that indigenous communities be part of this discussion.



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We look forward to our continued dialogue.

Sincerely,

A handwritten signature in black ink, appearing to read 'Irene H.', followed by a long, horizontal flourish line.

Irene Henriques  
JPAC Chair for 2007